



Military Review

2 Theater Immersion: Postmobilization Training in the First Army

Lieutenant General Russell Honoré, U.S. Army, and Colonel Daniel L. Zajac, U.S. Army

During 2004, First Army mobilized multiple ARNG brigades at Camp Shelby, Mississippi, for theater immersion, a CTC-like experience that thrust Reservists into a combat environment approximating that in Iraq.

9 Urban Warfare: A Soldier's View

Major General Robert H. Scales, U.S. Army, Retired

In Iraq, soldiers and Marines fight and die in brutal urban combat in which every tactical action has strategic consequences.

19 Political Management of the Military in Latin America

David S. Pion-Berlin, Ph.D.

Many Latin American political leaders have subordinated their militaries to civilian rule, but they have done so without a knowledge of, or interest in, defense affairs.

Information Operations

32 Fighting Terrorism and Insurgency: Shaping the Information Environment

*Major Norman Emery, U.S. Army; Major Jason Werchan, U.S. Air Force;
and Major Donald G. Mowles, Jr., U.S. Air Force*

U.S. forces find, engage, capture, and kill terrorists, but this traditional approach to counterinsurgency does not adequately counter the insurgents' information environment strategy.

39 Do We Need FA30? Creating an Information Warfare Branch

Major George C.L. Brown, U.S. Army

The Army should create an information warfare branch to help conduct the Global War on Terrorism. Current information operations training and force composition are inadequate to meet the challenge.

Current Operations/Future Warfighting

44 The Road to Abu Ghraib: U.S. Army Detainee Doctrine and Experience

Major James F. Gebhardt, U.S. Army, Retired

The stark images from Abu Ghraib prison fade from the news only until the next U.S. soldier must answer formal charges for what happened there. The Army is ensuring what happened will not happen again.

51 Expanding Jointness at the Joint Readiness Training Center

*Brigadier General Mick Bednarek, U.S. Army; Lieutenant Colonel Thomas P. Odom,
U.S. Army, Retired; and Stephen Florich*

As the U.S. Army's premier training center for infantry and special operations forces, the JRTC reinforces joint and sister-service training opportunities in a COE-like setting.

**Lieutenant General
William S. Wallace**
*Commander,
USACAC*

Colonel William M. Darley
Editor in Chief
Lieutenant Colonel
Dexter Q. Henson
Managing Editor
Major Chris Lukasevich
Editor, Latin American Editions
Major Jeffrey L. Wingo
Production Manager
D. M. Giangreco
Design Editor

Vaughn Neeld
Supervisory Editor
John H. Garabedian
Associate Editor
Nancy Mazzia
Books and Features Editor
Winona E. Stroble
Webmaster
Patricia L. Wilson
Secretary

Consulting Editors
Colonel
Haroldo Assad Carneiro
*Brazilian Army,
Brazilian Edition*
Lieutenant Colonel
Hugo Alfredo Leonard
*Argentine Army,
Hispano-American Edition*
Lieutenant Colonel
Edmundo Villaroel
*Chilean Army,
Hispano-American Edition*

58 **The Need to Validate Planning Assumptions**

*Lieutenant Colonel Peter D. Woodmansee, U.S. Marine Corps;
Lieutenant Colonel Timothy L. Faulkner, U.S. Army; Major Wayne C. Blanchette, U.S. Air Force*

Assumptions are vulnerable to events during the deliberate planning process and crisis action planning. Operation Iraqi Freedom demonstrates the urgent need to validate planning assumptions.

63 **Strength Maintenance: A Risk Management Approach**

Major Teresa Z. Taylor, U.S. Army National Guard, Retired, Ph.D.

As Operation Iraqi Freedom intensifies and deployments lengthen, concerns are being voiced about soldier retention. Leaders should use a risk-management approach to retention issues.

69 **Suicide Bombings in Operation Iraqi Freedom**

Robert J. Bunker, Ph.D., and John P. Sullivan, ©AUSA, 2004

Typically, the killing or physical destruction of a target is less important than the terror the act generates. Statistics show an increase in such bombings, so U.S. forces must develop techniques to deal with these threats.

From My Bookshelf

80 **U.S. Army Chief of Staff, General Peter J. Schoomaker Professional Reading List**

Review Essay

83 **Ayman Al-Zawahiri's Knights under the Prophet's Banner: The al-Qaeda Manifesto**

Lieutenant Commander Youssef H. Aboul-Enein, U.S. Navy

Almanac

85 **Hyman Rickover: Excellence, Greatness, Heroism**

Colonel Gerald D. Evans, U.S. Army

Digest

87 **Geospatial Intelligence**


Ralph M. Erwin

88 **Book Reviews** *contemporary readings for the professional*

93 **Letters to the Editor**

95 **Jan-Feb 2005 Index**

By Order of the Secretary of the Army:
Peter J. Schoomaker
General, United States Army
Chief of Staff

Official: 
SANDRA R. RILEY
Administrative Assistant to the
Secretary of the Army 0430902

Military Review presents professional information, but the views expressed herein are those of the authors, not the Department of Defense or its elements. The content does not necessarily reflect the official U.S. Army position and does not change or supersede any information in other official U.S. Army publications. Authors are responsible for the accuracy and source documentation of material they provide. *Military Review* reserves the right to edit material. Basis of official distribution is one per 10 officers for major commands, corps, divisions, major staff agencies, garrison commands, Army schools, Reserve commands, and Cadet Command organizations; one per 25 officers for medical commands, hospitals, and units; and one per five officers for Active and Reserve brigades and battalions, based on assigned field grade officer strength. *Military Review* is available on-line at <www.leavenworth.army.mil/MILREV>.

Military Review (US ISSN 0026-4148) (USPS 123-830) is published bimonthly by the U.S. Army, CAC, Fort Leavenworth, KS 66027-1254. Paid subscriptions are available through the Superintendent of Documents for \$32 US/APO/FPO and \$44.80 foreign addresses per year. Periodical postage paid at Leavenworth, KS, and additional mailing offices. POSTMASTER: Send address changes to Superintendent of Documents, PO Box 371954, Pittsburgh, PA 15250-7954.